# The Harbertonford Community Limited
## Profit and Loss - This year
### 1 November, 2025-31 May, 2026

| | Nov 1 2025 - May 31 2026 | Notes |
|---|---|---|
| Income | | |
| Dry Cleaning Sales | 2,698.65 | |
| Newspaper sales | 15,802.16 | |
| Post Office Income | 10,227.50 | |
| Sales | 176,685.32 | |
| **Total for Income** | **205,413.63** | |
| Cost of Sales | | |
| Card Machine Charges | 1,779.61 | |
| Dry Cleaning Cost | 2,211.22 | |
| Newspapers | 13,997.34 | |
| Shop purchases | 128,557.80 | 1 |
| **Total for Cost of Sales** | **146,545.97** | |
| **Total** | **58,867.66** | |
| Expenditures | | |
| Computer expenses | 715.13 | |
| Fines | 100.00 | |
| Insurance | 1,944.07 | |
| Legal & Professional | 1,243.00 | |
| Licences | 180.00 | |
| Opening balance adjustments | -0.83 | |
| Employers Pension | 545.32 | |
| Wages | 42,796.28 | 2 |
| Rent | 6,300.00 | |
| Repairs and Renewals | 554.40 | |
| Staff Welfare | 30.00 | |
| Stationery | 161.55 | |
| Telephone | 219.78 | |
| Light and Heat | 2,682.67 | |
| Water | 158.00 | |
| **Total for Expenditures** | **57,629.37** | |
| **Net Operating Income** | **1,238.29** | |
| Other Income | | |
| Donations received | 716.00 | 3 |
| **Total for Other Income** | **716.00** | |
| Other Expenditures | | |
| Depreciation & Amortisation | 4,993.10 | |
| Donations made to the community | 208.00 | 4 |
| **Total for Other Expenditures** | **5,201.10** | |
| **Net Other Income** | **-4,485.10** | |
| **Net Income/(Expenditure)** | **-3,246.81** | |

# The Harbertonford Community Limited

## Balance Sheet to last month

As of 31 May, 2026

| | TOTAL |
|---|---|
| Fixed Asset | |
| Tangible assets | |
| Fixtures & Fittings Cost | 26,753.00 |
| Fixtures & Fittings Depn | -11,123.87 |
| Goodwill Cost | 20,000.00 |
| Goodwill Depn | -10,333.31 |
| Plant & Machinery Cost | 2,734.00 |
| Plant & Machinery Depn | -1,189.92 |
| **Total for Tangible assets** | **£26,839.90** |
| **Total for Fixed Asset** | **£26,839.90** |
| Cash at bank and in hand | |
| Co-op Bank | 41,996.36 |
| Sales Holding Account - Float | 2,739.57 |
| **Total for Cash at bank and in hand** | **£44,735.93** |
| Debtors | |
| Debtors | 111.85 |
| **Total for Debtors** | **£111.85** |
| Current Assets | |
| Stock Asset | 23,550.98 |
| **Total for Current Assets** | **£23,550.98** |
| **NET CURRENT ASSETS** | **£68,398.76** |
| Creditors: amounts falling due within one year | |
| Trade Creditors | |
| Creditors | 9,110.53 |
| **Total for Trade Creditors** | **£9,110.53** |
| Current Liabilities | |
| Accrued Expenses | 1,425.00 |
| Payroll Liabilities | |
| NEST | 236.87 |
| PAYE/NI | 238.73 |
| **Total for Payroll Liabilities** | **£475.60** |
| VAT Control | 1,878.91 |
| **Total for Current Liabilities** | **£3,779.51** |
| **Total for Creditors: amounts falling due within one year** | **£12,890.04** |
| **NET CURRENT ASSETS (LIABILITIES)** | **£55,508.72** |
| **TOTAL ASSETS LESS CURRENT LIABILITIES** | **£82,348.62** |
| Creditors: amounts falling due after more than one year | |
| Loans | 15,000.00 |
| **Total for Creditors: amounts falling due after more than one year** | **£15,000.00** |
| **TOTAL NET ASSETS (LIABILITIES)** | **£67,348.62** |
| Charity Funds | |
| Community Shares | 69,680.00 |
| Retained Earnings | -13,459.57 |
| Profit for the year | 11,128.19 |
| **Total for Charity Funds** | **£67,348.62** |

# The Harbertonford Community Limited

## Creditors to Last month

As of 31 May, 2026

| | CURRENT | 1 - 30 | 31 - 60 | 61 - 90 | 91 AND OVER | TOTAL |
|---|---|---|---|---|---|---|
| Booker | 2,998.61 | | | | | 2,998.61 |
| C M McCabe | | 339.24 | 179.57 | | | 518.81 |
| Gibbins Eggs | | 247.60 | | | | 247.60 |
| Glebe Cottage/Eco Friendly Cards | | 436.93 | | | | 436.93 |
| Hallets the Bakers | | 208.04 | 39.67 | | | 247.71 |
| Hawkridge | | 716.51 | | | | 716.51 |
| Holleys Fine Foods | | 582.76 | | | | 582.76 |
| Hunts | | 2,493.87 | | | | 2,493.87 |
| Langage Farm | | 7.14 | 167.94 | | | 175.08 |
| The Heart of a Garden Ltd | | | 187.81 | | | 187.81 |
| Vicky's Bread | | 308.72 | | | | 308.72 |
| West Country | | 196.12 | | | | 196.12 |
| **TOTAL** | **2,998.61** | **5,536.93** | **574.99** | | | **£9,110.53** |

**Notes to the Financial Reports 31 May 2026**

Before reviewing the financial performance for the year to date, there are several important items to note which have had a significant impact on the figures shown in the accounts:

1. The accounts are now being reported on an accrual basis. The main difference between accrual and cash basis accounting is the timing of when income and expenditure are recognised. Cash accounting records transactions when money changes hands, whereas accrual accounting records income when earned and costs when incurred. As a result of this change, "Shop Purchases" reported in March were significantly higher than average.
2. With effect from 1 April, staff moved from being paid four-weekly to monthly. Staff (with the exception of the manager) also received a 4.1% pay increase. This resulted in staff effectively being paid twice during March as part of the transition, together with payments for accrued but untaken holiday entitlement, creating a temporary increase in wage costs.
3. Additional funding and community support were received during the period. We received a £300 grant towards the social space, and a further £416 was raised through the Easter raffle held in the shop.
4. Supporting our local community remains important to us. From the Easter raffle proceeds, £208 was donated to Harbertonford Primary School.

We are also very grateful to have received instruction to reduce the outstanding loan balance by £15,000 and treat this reduction as a generous donation, provided with the specific intention of supporting the increased cost to the business of employing a manager over a two-year period. In line with accounting requirements, this donation is recorded on the balance sheet as Deferred Donations Received and will be released monthly at £625 per month, offsetting wage costs and reducing the deferred balance through to April 2028. This support provides valuable stability during a period of investment and growth.

It's worth recognising that the first half of the year has included a higher level of one-off and additional costs, alongside January and February traditionally being our quietest trading months.

Encouragingly, May showed a much stronger performance and became our third best sales month ever. Improved control over ordering and stock levels, combined with stable overheads, resulted in a net income for the month of just over £3,500, bringing our year-to-date net income to £1,238.29.

Our gross profit margin year to date is 28.65%, which sits at the upper end of our target range of 26–30% and reflects positive progress in managing costs and maintaining healthy margins.

During today's meeting with our Plunkett Financial Advisor, Mark Simmons, he commented that the shop is performing well and that it is not unusual for businesses at this stage to operate around break-even until Goodwill has been fully written out of the accounts. He was particularly pleased to see the improvement in gross profit and highlighted that even a modest real growth of 2.5% (for example, a 5% increase in sales offset by 2.5% inflation) could have a significant and positive impact on our bottom line.

Overall, while the year began with some expected financial pressures and accounting changes affecting the presentation of results, the recent trading performance provides encouraging signs that the actions being taken are delivering results and creating a strong foundation for continued improvement.